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## ABSTRACT

The Montana School Accreditation Standards require every Montana school to conduct a self-evaluation at least every 10 years. For some small Montana schools this has been an informal process and often more anecdotal than data driven. Using the Montana Statewide Education Profile as a model, a committee of county superintendents, teachers, and school board members developed this self-evaluation guide, which may be tailored to each district and school. For each of 10 indicators, the guide outlines information that the district might want to include in its self-evaluation. The indicators are: (1) program offerings and courses (ratings and plans of action for curriculum, textbooks, and supporting materials in subject areas and special programs); (2) environment for learning (community support, district information to the community, trustees, student behavior problems, related school policies); (3) student achievement and use of assessment results in various subjects and grade levels; (4) school success (district honors, high school completion rate, follow-up on former students, accreditation status, changes in school or district); (5) student services and extracurricular activities; (6) school finance (district costs, revenues, tax levies, revenue allocation, per pupil expenditures by function); (7) school staffing, teacher characteristics, and teaching conditions; (8) student involvement in learning, transitional factors, and attendance; (9) school facilities; and (10) student characteristics. School districts may access an interactive online version of this guide, which contains links to related resources. (SV)



Montana Rural Education Center WMC/UM



Montana Small Schools Alliance\* and The Office of Public Instruction present:

Smull Schools
Alliance

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TO THE EDUCATIONAL RESOURCES INFORMATION CENTER (ERIC)

## THE MONTANA SMALL SCHOOLS SELF-EVALUATION GUIDE

2000

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· College of Education Health & Human Development MSU, Bozeman

School Superintendents · Montana Association of County

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However, for some small Montana schools this has been an informal process and is often more anecdotal than data driven. Schools that The Montana School Accreditation Standards require all Montana schools to conduct a self-evaluation at least every ten years. participate in federal programs are obligated to report to their public on a regular basis. Superintendent of Public Instruction Nancy Keenan conducted 15 town meetings in Montana in an effort to determine what information the people of Montana found most useful in evaluating their schools. Based on citizens' responses, the first Montana Statewide Education Profile was published by the Office of Public Instruction in April of 1999.

electronic version or does not respond to them in the print version. This is true under each of the ten indicators. The school district chooses the the ten indicators. Because this document has been written for all small school districts in Montana to use, there are obviously questions that do school district's staff, patrons and public will be able to go in-depth in a variety of areas or simply respond directly to questions under each of Montana Small Schools Self-Evaluation Profile. A committee of county superintendents, teachers, clerks and school board members came Out of these separate but related issues, the Montana Small Schools Alliance, with significant assistance from OPI, has created this together last summer and using the state profile as a guide, created this document, which may be tailored to each district and school. The areas under each indicator that are appropriate and of concern. Perhaps at another time, the school district's staff, patrons and public will not fit each district. For example, under Indicator I, Program Offerings, at the end is a section called Topics. If a school does not have Distance Learning, Title I, After-School Programs, or any of the other headings, the school simply does not click on these areas in the determine that other areas of the ten indicators are of concern and will respond in-depth to those areas. In keeping with Montana education moving into the technology age, this document will be most easily used on-line where it will be part of OPI's electronic offerings. It is interactive and school districts can add to or delete areas. They can also use the state profile website to find some of the specific data for this report. In addition, they can access directly other helpful websites and information.

A profound thank you to the committee of small school people who grappled with the content of this profile in the summer and fall of Teacher, Fortine School District; and Rachel Vielleux, Missoula County School Superintendent. Ms. Vielleux is also responsible for creating the format and significant editing. A special thanks goes to Dr. Dori Burns Nielson, Director for the Education Profile at OPI, for her overall Superintendent; Shirley Isbell, Hill County School Superintendent; Maureen Mannix, Helmville School Trustee; Dan Smith, Supervising 1999. They include: Susan Gravely, Supervising Teacher and Clerk of Helmville School District; Ron Higgins, Lincoln County School guidance and Mary Craigle, Research Manager at OPI, for giving the document its electronic life.

their schools. In addition, the knowledge gathered will allow school districts to make more informed decisions, to provide their communities As schools districts use this program, their feedback will assist with modifying it to reflect what Montanans truly want to know about with more complete information about their schools, and to improve the quality of education for all our Montana students.

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## MONTANA SMALL SCHOOLS SELF-STUDY

## **MONTANA CONTEXT**

The information from the Montana Statewide Education Profile (MSEP) can be found at http://www.metnet.state.mt.us

http://www.co.missoula.mt.us/measures - Although this site has a lot of information applicable to Missoula County, it also has Montana data which can be used to compare and contrast with other areas of the state.	ıla County, it also has
SCHOOL DISTRICT CONTEXT  District Demographics  1. Enrollment	
<ol> <li>School Size Category</li> <li>(1-E through 2-K as found in the Montana Statewide Education Profile (MSEP) Table A-1)</li> </ol>	
3. The district has isolation status pursuant to MCA 20-9-302	(Circle One) Yes No
If the answer is yes, explain why	
4. The district is in a: (Mark One)	
Large Town/City Fringe Of Large Town/City Small Town	Rural
Education Services  1. The district is part of a Special Education Cooperative	(Circle One) Yes No
2. The district is part of the following other cooperatives ( <i>Mark all that apply</i> )  Curriculum Consortium  Buying Materials  Other (Explain)	



3. Other services/programs which would help your district if provided by a cooperative:

## SCHOOL DISTRICT CONTEXT

Community Factors

(Answer In Space Provided)

The residents of the district have the following educational attainment: (Compare to MSEP Table A-3)

The residents of the district have the following income (Compare to MSEP A-4):

Children Living with Working Parents (Compare to MSEP Table A-5)

Implications

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What implications do these district context figures have for your district and its educational programs?

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ENTER SCHOOL YEAR TO BE EVALUATED

ENTER DATE OF EVALUTION (Month, Year)

## CODES FOR INDICATOR GRIDS

The Following Codes Should Be Used In The Grids For Indicators 1, 2, 3, 5, 6, 7, 8, and 9

CODES: For the codes column in each grid, please indicate the code number(s) below which best describe the reason for your rating:

Physical Plant	Resources	Enrollment Changes	Time	Transportation Issues	Other
7.	∞	9.	. 10.	11.	12.
State Funding	Community Resources	Staff Skills / Knowledge	Appropriate Staff	Record Keeping	Leadership
<del></del> ;	7	ن	4.	5.	9.

(Note: The code list will also show up as a pop-up box when you move your mouse to the Codes heading in the electronic version.)

## Indicator 1: PROGRAM OFFERINGS AND COURSES

Curriculum and supportive programs of local schools / districts, based on clear standards, provide a solid academic basis to help <u>all</u> students succeed.

PROGRAM AREA AREA Auonalication Arts Curriculum	Exemplary	Codes
Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Curriculum Curriculum Curriculum Evaluation Process		
Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Communication Arts Curriculum Curriculum Evaluation Process		
Curriculum Evaluation Process  Textbooks Supporting Materials  Communication Arts  Curriculum  Curriculum Evaluation Process		Transfer to the beginning the contract of the
Textbooks Supporting Materials  Communication Arts Curriculum Curriculum Evaluation Process		
Supporting Materials  Communication Arts  Curriculum  Curriculum Evaluation Process		To provide the desired Consequence and the second states of the consequence of the second states of the second sta
Curriculum Curriculum Evaluation Process		Transfer to the second of the
Curriculum Curriculum Evaluation Process		
Curriculum Evaluation Process		
Textbooks		
Materials		
Mathematics		
Curriculum		
Curriculum Evaluation Process		
Textbooks		
Supporting Materials		
		Company of the first of the company
Curriculum		
Curriculum Evaluation Process		
Textbooks		
Supporting Materials		

NOTE: Each district should tailor these curricular areas to match the program offerings in the district. It may be appropriate. for example, to list individual parts of the arts program or list individual fields in the sciences.

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Indicator 1: PROGRAM OFFERINGS AND COURSES

Curriculum and supportive programs of local schools / districts, based on clear standards, provide a solid academic basis to help <u>all</u> students succeed.

		٩			ran of Action
PROGRAM AREA	Needs Work	Satisfactory	Exemplary	Codes	
Social Studies			į	The same of the same of the same of	THE PROPERTY OF THE PROPERTY O
Curriculum					
Curriculum Evaluation Process					
Textbooks					
Supporting Materials					
Arts			Š		MENTAL FOR A MINISTERIOR NY PRINCESSES AND
Curriculum					
Curriculum Evaluation Process					
Textbooks					
Supporting Materials					
Health Enhancement					er der der der der der der der der der d
Curriculum					
Curriculum Evaluation Process					
Textbooks					
Supporting Materials					
Workplace Competencies					and the second s
Curriculum					
Curriculum Evaluation Process					
Textbooks					
Supporting Materials					
World Languages			100 C	2	
Curriculum					
Curriculum Evaluation Process					
Textbooks					
Supporting Materials					



had a supportive programs of local schools / districts, based on clear standards, provide a solid academic basis to help <u>all</u> students succeed.

PROCRAM AREA AREA AREA AREA AREA AREA AREA A			Rating			Plan of Action
Technology Plan Ilardware Software Curriculum Integration Curriculum Curricul	PROGRAM AREA	Needs Work	Satisfactory	Exemplary	Codes	
Technology Plan Hardware Software Curriculum Integration Curriculum Curriculu	Entire es execuencios es estados es estados es estados es estados es estados estados estados estados estados e	7,314 on the 2,775	SABORETA ZANDE SI AM	And I Address and the Printer	A the second second	
Software Software Curriculum Integration Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Cu	Technology Plan					
Software Curriculum Integration  Exploratory Courses Curriculum Cu	Hardware					
Curriculum Integration  Exploratory Courses  Curriculum Curriculum Evaluation Process Textbooks  Curriculum Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Supporting Materials  OTHER:  Curriculum	Software					
Exploratory Courses Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Curriculum Curriculum Curriculum Curriculum Supporting Materials OTHER: Curriculum Curriculum Supporting Materials Textbooks Supporting Materials	Curriculum Integration					
Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Curriculum Curriculum Curriculum Curriculum Supporting Materials Curriculum	Exploratory Courses	A PARTY OF THE PAR	S CONTRACTOR OF THE CONTRACTOR		Code and the second second second	
Curriculum Evaluation Process Textbooks Supporting Materials Curriculum Curriculum Evaluation Process Textbooks Supporting Materials Curriculum	Curriculum					
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Supporting Materials  OTHER: Curriculum Evaluation Process Textbooks Supporting Materials OTHER: Curriculum Curriculum Curriculum Supporting Materials	Textbooks					
Curriculum Curriculum Evaluation Process Textbooks Supporting Materials OTHER: Curriculum Curriculum Evaluation Process Textbooks Textbooks						
nn Process						anskologiere beroek inderekting verden vermingen bester besterekting for the state of the second of the second
nn Process	Curriculum					
n Process	Curriculum Evaluation Process					
on Process	Textbooks					
on Process	Supporting Materials					
Curriculum Evaluation Process Textbooks Supporting Materials	OTHER:					
Curriculum Evaluation Process Textbooks Supporting Materials	Curriculum					
Textbooks Supporting Materials	Curriculum Evaluation Process					The state of the s
Supporting Materials	Textbooks					
	Supporting Materials					

NOTE: Each district should tailor these curricular areas to match the program offerings in the district. It may be appropriate, for example, to list individual parts of the arts program or list individual fields in the sciences.



**1...dicator 1: PROGRAM OFFERINGS AND COURSES**Curriculum and supportive programs of local schools / districts, based on clear standards, provide a solid academic basis to help all students succeed.

Plan of Action										
	Codes									
	Exemplary									
Rating	Satisfactory									
	Needs Work									
	PROGRAM AREA	Special Education	Distance Learning	Kindergarten	Tide I, II, IV, VI	Gifted and Talented	Community Service	Other (List):	Other (List):	Other (List):

NOTE: Each district should tailor these areas to match the special offerings in the district.

Other Links:

State by State Curriculum Standards

http://www.achieve.org

http://www.ncrel.org/cgi-bin/tripper/make\_docl.cgi Methods for Evaluating Curriculum

OPI Program Standards

http://www.opi.nn.gov/PDF/AccreditationStandards.pdf



1..dicator 2: ENVIRONMENT FOR LEARNING

A positive climate provides students equal opportunities to learn challenging and relevant material, welcomes parents and the community, assures the safety of students, and provides a setting that is conducive to learning.

		Rating	ing			Plan of Action
COMMUNITY ENVIRONMENT	Never	Sometimes	Always	Not Applicable	Codes	
Community Support		the east of the state of the	Maria de Arrison	Maryana wasana		ALIANTA L. 2003. II. General Same and Anna in the same and the same and the same of the same and
Voters Approve Levies						
Community Members Regularly Attend District/						
School Functions						
Community Members Use School Facilities To						
Schedule Non-School Events						
District Offers Adult Education Programs						
District Or Community Has Special Events To						
Honor Teachers And Administrators						
District Has Special Events To Honor						Special and the second
Community Members Who Provide Service						
Parents And Community Members						
Provide Volunteer Service						
District Information	and the second s			And the characteristic for the	we want for the same to condition	
District Publishes A Newsletter On A Frequent,						
Predictable Basis						
District Has An Updated Web Page						
Teachers Get Information About District /						
Schools In A Timely Manner						
Students Get Information About District /						
Schools In A Timely Manner						
Parents Get Information About District /			<del>_</del>			
Schools In A Timely Manner						
Community Members Get Information About						
District / Schools In A Timely Manner						
					11 91	The state of the s



Indicator 2: ENVIRONMENT FOR LEARNING

A positive climate provides students equal opportunities to learn challenging and relevant material, welcomes parents and the community, assures the safety of students, and provides a setting that is conducive to learning.

Plan of Action													23	
	Codes	and the second s												
	Not Applicable	Company of the Compan												
lug l	Always				:									
Rating	Sometimes									_				
Rating	Never								<u>-</u>					
	COMMUNITY ENVIRONMENT	Trustees	Trustee Recruitment Is A Problem	A High Percentage Of Voters Participate In District Elections	Trustees Attend Professional Development Workshops	District / School Policies Are Current,	Appropriate, And Keviewed In A Timely Manner	Public, Staff And Students Have Access To	District / School Policies And Accreditation Standards	Trustees' Opinions Are Generally Aligned With That Of The Public				55



## Indicator 2: ENVIRONMENT FOR LEARNING

A positive climate provides students equal opportunities to learn challenging and relevant material, welcomes parents and the community, assures the safety of students, and provides a setting that is conducive to learning.

			IF TRUE, Describe How District	What Future Action
_		_	Dealt With The Incident(s)	Is Needed?
DISTRICT / SCHOOL ENVIRONMENT	TRUE	FALSE		
Disciplinary Actions				
District Has Had A Serious Incident Within The Past Three Years Which				
Led To Student Suspensions Or Expulsions				
District Has Had Problems In the Last Three Years With Students Involved With The Following:	Three owing:	Year	S	
Alcohol				
Tobacco				
Other Drugs				
Weapons				
Vandalism				
Hate Crimes				
Staff Or Student Murdered				
Staff Or Student Committed Suicide			,	
Are There Policies And Procedures In Place To Address The Above Issues?	ace T	Add	ress The Above Issues? YES	NO DESTE CODE.
Other Links.				DEST COLE AVAILAB
Assessing School Environments http://www.pta.org/programs/appenda.htm		Su	Survey of Perceived Safety Issues In The School http://www.nea.org/issues/safescho/ssmanual.pdf	25



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## ... dicator 3: STUDENT ACHIEVEMENT

knowledge and skills. Monitoring progress toward those expectations is an important means for determining individual, school, and Clear standards and expectations for what students should know and be able to do provide the foundation for a common core of district performance.

Plan of Action								ESTATE THE THE THE STATE WAS CONTRACTED TO THE STATE OF T
								Palitable of Grand Frances
	Codes							
<b>ac</b>	Exemplary	1						
Rating	Satisfactory							
	Needs Work		ļ					
	For the following topics, enter the grade levels on the blank in the gray area and the subject in the white area next to the symbol. Proposed grade levels and suggested subjects to evaluate are shown below, followed by several untitled grids.	GRADES:	• READING	Variety Of Assessments Available To Determine Student Progress Toward Standards	Assessment Results Used To Revise Curriculum And Instruction And To Improve Student	Achievement	Student Progress Is Evident And Measurable From Assessment Results	

## Grades K-4, Grades 5-8, Grades 9-12

- O Reading
- O Communication Arts
  - Technology Social StudiesWorld Languages

- Mathematics
- **Exploratory Courses** Health Enhancement/Physical Education O Arts
   Technology
   Explo
- ScienceWorkplace Competencies





## ... Jicator 3: STUDENT ACHIEVEMENT

knowledge and skills. Monitoring progress toward those expectations is an important means for determining individual, school, and district performance Clear standards and expectations for what students should know and be able to do provide the foundation for a common core of

aistrict per formance:		Rating	50		Plan of Action
		\		-	
For the following topics, enter the grade levels on the blank in the gray area and the subject in the white area next to the • symbol. Proposed grade levels and suggested subjects to evaluate are shown below, followed by several untitled grids.	Needs Work	Satisfactory	Exemplary	Codes	
GRADES:			**************************************		
0					
Variety Of Assessments Available To Determine Student Progress Toward Standards					
Assessment Results Used To Revise Curriculum And Instruction And To Improve Student					
Student Progress Is Evident And Measurable From Assessment Results					
GRADES:					
Variety Of Assessments Available To Determine Student Propress Toward Standards					
Assessment Results Used To Revise Curriculum And Instruction And To Improve Student					
Student Progress Is Evident And Measurable From Assessment Results					
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Q ()	<b>E</b>	ST	⊙РУ ⊹	BEST COPY AVAILABLE	20



Indicator 3: STUDENT ACHIEVEMENT

Clear standards and expectations for what students should know and be able to do provide the foundation for a common core of knowledge and skills. Monitoring progress toward those expectations is an important means for determining individual, school, and district performance.

	<b>24</b>	Rating	1	Plan of Action
For the following topics, enter the grade levels on the blank in the gray area and the subject in the white area next to the • symbol. Proposed grade levels and suggested subjects to evaluate are shown below, followed by several untitled grids.	Needs Work	Exemplary Satisfactory	Codes	
GRADES:				entropy to send the interest of the sent of the first of the sent
Variety Of Assessments Available To Determine Student Progress Toward Standards				
Assessment Results Used To Revise Curriculum And Instruction And To Improve Student Achievement				
Student Progress Is Evident And Measurable From Assessment Results	3			
GRADES:				
0				
Variety Of Assessments Available To Determine   Student Progress Toward Standards				
Assessment Results Used To Revise Curriculum And Instruction And To Improve Student Achievement				
Student Progress Is Evident And Measurable From Assessment Results				
, , , , , , , , , , , , , , , , , , ,				
<u>-</u>				31



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dicator 4: SCHOOL SUCCESS

Completion of high school significantly increases the opportunities for students to lead successful lives.

SCHOOL YEAR

District Honors And Awards:

Comments										
Type of Honor / Award			•							
	Academics .	Athletics	Contests	Arts and Music	Scholarships	Citizenship / Merit Awards	Teacher Honors	Other: (List)	Other: (List)	Other: (List)

High School Completion Rate \*:

# of Students

Number of Graduates For The School					
Year Evaluated (g)	·				
Number of Dropouts Grade 12 For This		Completion		6	
School Year's Graduating Class (d12)		Rate Formula	U	g + d12 + d11 + d10 + d9	
Number of Dropouts Grade 11 For The					
Previous School Year (d11)					
Number of Dropouts Grade 10 Two School			-		
Years Prior (d10)					
Number of Dropouts Grade 9 Three School		Acceptable Needs	Needs	What Further Action is Needed?	
Years Prior (d9)		1	Work		
High School Completion Rate	%				
(use formula)			_		

(on web page calculated based on above responses)

\* NOTE: Elementary Districts may wish to compile completion information for their students.

Completion of high school significantly increases the opportunities for students to lead successful lives.

## Follow-up Results for Students No Longer Enrolled:

This may include follow-up on grade school and high school students. The data may involve follow-up on math grades in high school, involvement in students activities, post-secondary attendance / success, unemployment rates, or anecdotal information on student achievements after graduation.

Comments			
icted Major Findings			
Ip   Date Conducted			
Type of Follow Up   Date Conducted		,	

## Accreditation Status

arded What Further Action Is Needed?	The second secon			
Year Accreditation Status Awarded		1998-1999	1997-1998	1996-1997

Looking at the three years above, is there a pattern that is evident?

(Mark One) Yes No

If Yes, What Action Is Needed?

Indicator 4: SCHOOL SUCCESS
Completion of high school significantly increases the opportunities for students to lead successful lives.

school	uplemented the following significant changes in the last three years which impacted one of the ten indicators	ofile:
Changes In The School	The District has implemented the	in the Montana profile:

(3)	Shanges Implemented       Date       Indicators         Impacted       Impacted		to place de la constante de la		
(2)	Date Indicators Impacted				
	Changes Implemented				

## Future Changes The District Would Like To Make The Following Changes:

Target Date	The second of th			
Changes Planned	edynamický skrátky program (sp. 1774). Program skrátky se			

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1...dicator 5: STUDENT SERVICES AND ACTIVITIES
Students make many decisions that affect their futures. Comprehensive guidance programs, library services, and student activity programs broaden and enrich students' educational experiences.

Plan of Action																							A STATE OF THE STA	BEST COPY AVAILABLE
	Codes	e e e e e e e e e e e e e e e e e e e																						COPY
	Exemplary																	. 124						BEST
Rating	Satisfactory													_										
	Needs Work																						and the formal designation of the formal des	
TOPICS	Rate the following services/activities. Suggested areas to evaluate are given. Titles may be edited to include local topic areas	Counseling Services	Personal Skills	Social Skills	Educational Planning	Career Planing	Special Education	Personal Skills	Social Skills	Educational Planning	Career Planing	Student Transportation	Personal Skills	Social Skills	Educational Planning	Career Planing	Other Services	(school nurse, social worker)	Personal Skills	Social Skills	Educational Planning	Career Planing		න



n...sicator 5: STUDENT SERVICES AND ACTIVITIES Students make many decisions that affect their futures. Comprehensive guidance programs, library services, and student activity programs broaden and enrich students' educational experiences.

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	Codes						And the control of th					And the second s	The second secon									BEST COPY 1011
Rating	Exemplary Satisfactory																					9E
<b>a</b>	Needs Work																					
TOPICS	Rate the following services/activities. Suggested areas to evaluate argiven. Titles may be edited to include local topic areas	Community Sponsored (4-H, Little League)	Personal Skills	Social Skills	Educational Planning	Career Planing	OTHER (List):	Personal Skills	Social Skills	Educational Planning	Career Planing	OTHER (List):	Personal Skills	Social Skills	Educational Planning	Career Planing	OTHER (List):	Personal Skills	Social Skills	Educational Planning	Carcer Planing	40

;



Indicator 5: STUDENT SERVICES AND ACTIVITIES
Students make many decisions that affect their futures. Comprehensive guidance programs, library services, and student activity programs broaden and enrich students' educational experiences.

School Year	(Column A)	(Column B)	(Column A ÷B)	
Extracurricular Activities	# Of Students	# Eligible Students	% Participation	
Band			or Engine Students	
Chorus				
Drama				
Speech				
Intramurals				
School Paper/Yearbook				
Student Web Page / Tech Assistance		-		
Basketball-Bovs				
Basketball-Girls				
Track-Bovs				
Track-Girls				
Wrestling- Boys				
Football-Bovs				
Volleyball-Girls				
Softball-Girls				
Other Sport:				
Other Sport:				
Other Sport:				
Odyssey of the Mind				
After Cahool Decommen				
Aitel-School Flograms				
Clubs				
Essay / Other Contests			BEST COPY AVALLARIES	
Special Event Programs				T TO THE
Other				
Other				
Are significant numbers of the overall student population involved in these activities?	rall student populati	on involved in these ac	tivities? YES NO	
How does involvement in these activities impact the students' educational experience?	ivities impact the stu	dents' educational exp	erience?	

45



"dicator 6: SCHOOL FINANCE

Financial resources must be allocated efficiently and effectively to meet the educational needs of students.

School Year

	Statewide Average Cost per Student in 1996-97 School Vear:	THIS DISTRICT AVERAGE COST PER STUDENT FOR THE
Elem. District	\$5,390	TARGETTE SCHOOL IEAN
HS District	\$6,585	
K-12 District	\$6,177	
Overall Avg.	\$5,811	

How Do The District's Figures Compare To the State's Figures And What Are The Implications For Meeting The Needs Of Students?

Percent Of Per Pupil Expenditures By Function

These numbers may be compared to similar sized districts found in Appendix L of the Montana State Education Profile

	Instruction	Student Services	General Admin.	Bldg. Admin.	Ops. And Maint.	Pupil Trans.	Bonds/ Other Facilities
DISTRICT 1996-97 State Ave.	% 56.4 %	7.3 %	5.4 %	5.2 %	% 6.6 % 6.6	% 2.0 %	% 10.9 %

ds/Other

Which areas are significantly different from the state average and why do these differences exist?

DISTRICT REVENUE

District Receives Revenue From The Following Sources:

Amount	7 Taxes . \$	\$	\$	\$	(3)%	TOTAL (f) 100%
	Local Property Taxes:	State Aid To Schools	Federal Revenue	County Distribution	Other	TOTAL

**2059** 

**a** 

$(a) \div (f)$	(b) ÷ (f)	$(c) \div (f)$	(f) ÷ $(f)$	(e) ÷ (f)	
%	%	%	%	%	100%

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Indicator 6: SCHOOL FINANCE
Financial resources must be allocated efficiently and effectively to meet the educational needs of students.

	Local Property Tax Revenue From Voted And Permissive (Non-Voted) Levies:	Percent
	om Voted And Permiss	Amount
	ax Revenue Fr	
TAX LEVIES	Local Property T	

TOTAL Voted Permissive

%,%

100%

## VOTED LEVY HISTORY FOR PAST FIVE YEARS:

POSSIBLE REASONS FOR	OUTCOME						
# OF	NO VOTES						
# OF	VOTES VOTES			ï			
LEVY	AMOUNT						
YOU	DUCLA D LEVY	s No					
	CONDI VOTE D	Ye					
SCHOOL	YEAK		1994-1995	1995-1996	1661-9661	1997-1998	1998-1999

## **AUDITS / REVIEWS**

school year(s) resulted in the following findings: The District's last audit or financial review of the\_

Action Based On Findings				一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
Major Findings				

nadicator 6: SCHOOL FINANCE
Financial resources must be allocated efficiently and effectively to meet the educational needs of students.

		Rating			Plan of Action
Areas	Needs Work	Satisfactory	Exemplary	Codes	
Areas Allocated Revenues					
Professional Development					
Technology Purchases	_				
Curriculum Revision					
Gifted and Talented Students					
Special Education Students					
At-Risk Students					
Academic Recognition					
Physical Plant Improvement					
Other					



1. SCHOOL STAFFING & TEACHER CHARAC FERISTICS

At the heart of the learning process is the interaction between teachers and students in the classroom. Academic achievement hinges, in large part, on the quality of the interaction, which is influenced by a variety of factors.

	Plan of Action		oranda managara managaran da katan da katan da katan katan katan managaran da managaran da managaran da managa Banagaran da managaran da katan da kat							,																	
		Codes	State of the state																								
`	(				<u> </u>				_																		_
		Exemplary														_											
	Rating	Satisfactory	A STATE OF THE STA																								
		Needs Work			i.																	,					
			Characteristics	Class Sizes Meet The State Accreditation Standards	Teacher Turnover Per Year	Teachers Are Certified And	Endorsed in the Areas They Teach	Teachers Have Preparation Time	Teachers Have Opportunities	For Professional Development	Professional Development Is	Aligned With Curricular Goals	Teachers In Multi-Grade	Classrooms Have Training In	Multi-Grade Teaching	The District Provides A	Benefits Package	Teachers Perform Additional	Dulles Oulside Of Teaching Day	l eachers Are Given Extra Pay	For Extra Duties	Teachers Are Given Extra Pay	For Curriculum And	Assessment Development	District Utilizes A Formative	And Summative Teacher	Evaluation System



1...dicator 7: SCHOOL STAFFING & TEACHER CHARAC FERISTICS
At the heart of the learning process is the interaction between teachers and students in the classroom. Academic achievement hinges,

Exemplary Satisfactory Needs Work	Plan of Action		eder for the second second and the second se			
Needs Work		Codes				
	Rating	Satisfactory	5			
		Needs Work		Teachers Have Input Into Policy Changes	Teachers Participate In Hiring New Staff Members	





Indicator 8: STUDENT INVOLVEMENT IN LEARNING

Learning increases with the amount of time spent learning. Maximum time engaged in learning activities develops skills that will contribute to success as lifelong learners.

Plan of Action																	r. F.	CO
	Codes						_										T.	
gu	Exemplary																BEST COPY AVAILABLE	
Rating	Satisfactory Needs Work																BEST COI	
		Student Involvement	Students Are Given Opportunities To Have Input Into Rules And	Policies That Affect Them	Students Feel Valued By Teachers And Staff	Teachers Recognize Different	Learning Styles And Adjust	Their instruction Accordingly	Students Are Actively Engaged In Learning	Transition	Students Are Given Assistance	In Transitioning To High	School Or Other Schools	The Elementary And High	School Curricula Are	Coordinated		



## Indicator 8: STUDENT INVOLVEMENT IN LEARNING

Learning increases with the amount of time spent learning. Maximum time engaged in learning activities develop skills that will contribute to success as lifelong learners.

osente	Absenteeism By Grade Levels:	ade Levels.	••								
снос	SCHOOL YEAR_			į							
	Oct. Fall Report	! Report	February Report	Report	Total	Overall	Total Absent ÷	97 MT	Ĺ		
Grade	# Present	# Absent		# Absent	Absent	Total	(p+q)	State	State Ave		
Levels	(a)	(Q)	(3)	(p)	(p+q)	(a+b+c+d)	(a+b+c+d)	# Present	# Absent	# Absent Comments	
K-6								94.8%	5.2%		
7-8								93.5%	6.5%		
9-12								91.7%	8.3%		  -
s Abser	Is Absenteeism A Significant Problem In This District?	Significant	Problem L	n This Dis	trict?		(Circle One) YES NO				
f YES,	If YES, What Actions Are Planned	ons Are Pl	_	To Reduce Absenteeism?	senteeism	<b>:</b> -					
			·				(Circle One)				
s Tardi	Is Tardiness A Significant Problem In This District?	rificant Pr	oblem In T	his Distric	:t;		YES NO		•		
f YES,	If YES, What Actions Are Planned	ons Are Pla		To Reduce Tardiness?	rdiness?						
Stimate	Estimate the percent of high school students who also have jobs	nt of high s	school stud	ents who	also have	jebs					
or thos	e students	with jobs ,	, what are t	he implica	tions for	time spent	For those students with jobs , what are the implications for time spent engaged in learning?	rning?			
			ļ								
										İ	
										i	



n...sicator 9: SCHOOL FACILITIES Safe, functional, and efficient school facilities enhance the learning environment and the educational and program goals of students and educators.

			Rating			Plan of Action
		Needs Work	Satisfactory	Exemplary	Codes	
Facilities						A CONTRACT OF THE PROPERTY OF
Building Condition						
Functional Capacity Relative To	Relative To					
Allocation Of Space To E	ents Fo Eurotions					
Staff Preparation Area	I U I MINCHOLIS					
Compliance With Safety Codes	ety Codes					
ADA Compliance						
Maintenance Plan						
Emergency First Aid Equipment	Equipment					
Safety From Intruders						
Policies For Public Use	Se					
Classrooms						
Library						
Gymnasium						
Auditorium						
Playground						
HISTORY OF SCH	OOI : Please nrovi	le a histo	rv of vo	rschool	facilitie	. 34
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Indicator 10: BACKGROUND CHARACTERISTICS OF STUDENTS

Information on the characteristics of students helps provide the context necessary for schools to assess the needs of their students.

STUDENT PROFILE SC

SCHOOL YEAR

List the number of students who fit the following descriptions:

		# of Students	ıdents	Total from (d) ÷ Total Enrollment	Implications
Race/Ethnicity	(9)	(2)	<i>(b)</i>	(a)	
	Male	Female	Total (b+c)		
Asian				%	
Black				%	
Hispanic				%	
American Indian /				%	
Eskimo					
Hawaiian Native				%	
White				%	
Total Enrollment			(a)	100%	THE PARTY OF THE P

		# of Students	Sj	Total from (g) ÷ Total Enrollment	Implications
Mobility	(e)	$\Theta$	(8)	from above (a)	
	Male	Male Female	Total (e+f)		
Moved Out of				%	
District Last Year					
<b>Moved Into District</b>				%	
Last Year					
-					

Socio-Economic		# of Su	of Students	Total from (j) ÷ Total Enrollment from above (a)	Implications
Status	(y)	(i)	(i)	,	
	Male	Fe	male Total (h+i)		
Qualify for Free				%	
And Keduced Lunch					10

# dicator 10: BACKGROUND CHARACTERISTICS OF STUDENTS

Information on the characteristics of students helps provide the context necessary for schools to assess the needs of their students.

·		# of Stu	f Students	Total of (m) ÷ Total Enrollment	Implications
Identified as:	(k)	(h)	(m)	Irom above (a)	
	Male	Female	Total (k+l)		
Gifted and Talented				%	
Special Education				%	
Title I				%	
English as Second				%	
Lang.					
Migrant				%	
Total				100%	

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# ...dicator 10: BACKGROUND CHARACTERISTICS OF STUDENTS

Information on the characteristics of students helps provide the context necessary for schools to assess the needs of their students.

## TOLERANCE OF OTHERS

The District Does The Following To Help Students Understand And Appreciate Other Cultures:

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